

## **2013 Interim Results**





**Roger Withers** Chairman



**Ian Penrose** Chief Executive



**Cliff Baty** Chief Financial Officer

- Progress made against strategic objectives with continued momentum in the US
- Investments in the US business driving progress
- Group well positioned to benefit from future growth opportunities in the US
- Football Pools business generating strong cash flows and increased customer acquisition
- More work needed in e-Gaming division and optimal scale and shape of this business under review
- Remain confident of a successful outcome of VAT tax tribunal appeal, potential receipt of £95m





# 2013 Half Year Financial Results

#### **2013 Half Year Financial Results**

2013 Half Year Financial Results	2013 H1	2012 H1	Change	2012 FY
	£m	£m	£m	£m
Revenue	57.0	57.7	(0.7)	112.0
EBITDA				
Sportech Racing	6.1	5.0	1.1	10.2
Football Pools	8.2	8.7	(0.5)	18.5
e-Gaming	(0.7)	0.7	(1.4)	1.5
Corporate costs	(1.8)	(1.8)	-	(3.8)
Group EBITDA*	11.8	12.6	(0.8)	26.4
Depreciation and amortisation	(2.8)	(2.5)	(0.3)	(5.2)
Share option expense	(1.0)	(0.7)	(0.3)	(1.4)
Net bank interest	(2.1)	(2.0)	(0.1)	(4.1)
Adjusted** profit before tax	5.9	7.4	(1.5)	15.7
Taxation of adjusted profit	(1.7)	(2.0)	0.3	(4.2)
Adjusted** profit after tax	4.2	5.4	(1.2)	11.5
Adjusted EPS - pence	2.1	2.7	(0.6)	5.8
EPS - pence	0.7	1.1	(0.4)	0.7

<sup>\*</sup> EBITDA is stated before exceptional costs and share option expense.



<sup>\*\*</sup> Adjusted profit figures are stated before amortisation of acquired intangibles, exceptional costs, share of loss after tax of joint venture, and other finance income/(charges).

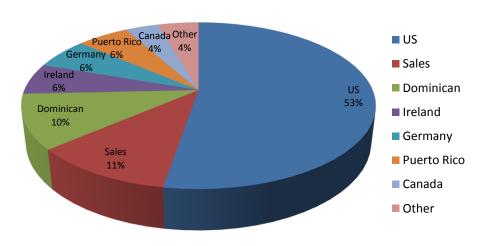
## **Sportech Racing Financial Summary**

Sportech Racing Financial Summary		Revenue			EBITDA	
	2013 H1	2012 H1	Change	2013 H1	2012 H1	Change
	£m	£m	£m	£m	£m	£m
B2B						
Tote Services and equipment sales	15.0	15.4	(0.4)	3.3	2.8	0.5
Interactive Products and Services	2.0	0.7	1.3	0.3	(0.2)	0.5
	17.0	16.1	0.9	3.6	2.6	1.0
B2C						
Venues – Connecticut	14.7	14.6	0.1	2.8	2.5	0.3
Venues – Netherlands	2.6	2.9	(0.3)	-	0.1	(0.1)
	17.3	17.5	(0.2)	2.8	2.6	0.2
Central costs	-	-	-	(0.3)	(0.2)	(0.1)
Total Sportech Racing	34.3	33.6	0.7	6.1	5.0	1.1



Sportech Racing – Tote services	2013 H1	2012 H1	Change
and equipment sales	£m	£m	£m
Tote Services	13.4	12.8	0.6
Equipment sales	1.6	2.6	(1.0)
Total revenue	15.0	15.4	(0.4)
Payroll	(7.1)	(7.0)	(0.1)
Other costs	(4.6)	(5.6)	1.0
EBITDA	3.3	2.8	0.5
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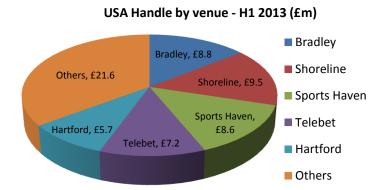
#### Total revenue by source - 2013 H1



- Organic growth driven through technology investment.
- Dominican Republic performing well following 2012 capex. Contract extends to 2025.
- Opex review project has started to generate savings, further are expected.

#### **Sportech Racing – Connecticut Venues**

Sportech Racing – Venues CT	2013 H1	% of	2012 H1	% of	Change
	£m	handle	£m	handle	£m
Handle	61.4		62.3		(0.9)
Revenue	14.7	24.0%	14.6	23.4%	0.1
Tax	(2.1)	(3.5%)	(2.2)	(3.5%)	0.1
Track/Tote/Interface fees	(4.2)	(6.8%)	(4.1)	(6.6%)	(0.1)
Margin	8.4	13.7%	8.3	13.3%	0.1
Payroll	(2.2)	(3.6%)	(2.3)	(3.7%)	0.1
Facility costs	(1.8)	(3.0%)	(1.9)	(3.0%)	0.1
Other costs	(1.6)	(2.5%)	(1.6)	(2.6%)	-
EBITDA	2.8	4.6%	2.5	4.0%	0.3







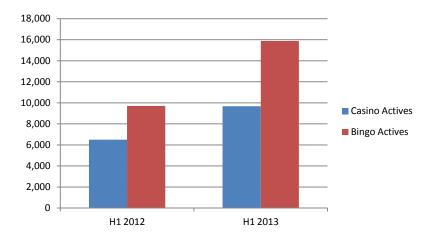
#### **Football Pools Financials**

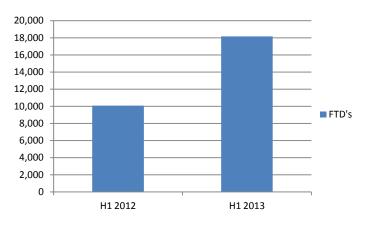
Football Pools Financials	2013 H1	2012 H1	Change
	£m	£m	£m
Revenue			
Collector and overseas	4.6	5.5	(0.9)
Direct	13.4	14.1	(0.7)
Online	0.7	0.5	0.2
Games and lotteries	1.3	1.6	(0.3)
Total Football Pools	20.0	21.7	(1.7)
Sales related costs	(4.3)	(4.8)	0.5
Overheads			
- Staff costs	(2.9)	(3.2)	0.3
- Marketing	(1.0)	(0.7)	(0.3)
- Entry printing	(0.6)	(0.8)	0.2
- Other overheads	(3.0)	(3.5)	0.5
EBITDA	8.2	8.7	(0.5)



## e-Gaming Financials

e-Gaming Financials	2013 H1	2012 H1	Change
	£m	£m	£m
Casino	1.6	1.8	(0.2)
Bingo	0.9	0.5	0.4
Vernons.co.uk	0.2	0.2	-
Poker	0.1	0.1	_
Revenue	2.8	2.6	0.2
Duties, commissions and royalties	(0.6)	(0.7)	0.1
Staff costs	(0.2)	(0.2)	-
Marketing	(2.4)	(0.9)	(1.5)
Other costs	(0.3)	(0.1)	(0.2)
EBITDA	(0.7)	0.7	(1.4)





## **Capital Expenditure**

Capital Expenditure	2013 H1	2012 H1	Change	2012 FY
	£m	£m	£m	£m
Tote Services	1.6	1.8	(0.2)	3.9
Interactive Products and Services	0.5	0.2	0.3	0.7
Venues	1.0	0.5	0.5	1.0
Football Pools	0.9	0.9	-	2.3
e-Gaming	0.3	-	0.3	0.4
	4.3	3.4	0.9	8.3

## **Cash Flow Summary**

Cash Flow Summary	2013 H1	2012 H1	2012 FY
Cash Flow Summary			
	£m	£m	£m
Opening net debt	(57.1)	(59.2)	(59.2)
EBITDA	11.8	12.6	26.4
Working capital (outflow)/inflow	(3.3)	1.2	0.2
Exceptional cost	(1.0)	(1.0)	(2.0)
Capex	(4.3)	(3.4)	(8.3)
Operational cash flow	3.2	9.4	16.3
Interest payable	(2.1)	(2.4)	(4.1)
Taxation	(0.9)	(0.9)	(2.0)
Investment in JV	(0.1)	(0.2)	(0.3)
Acquisition of eBet	-	-	(5.7)
Refinancing costs	-	-	(2.1)
Exchange gain/(loss)	0.3	(0.1)	
Net cash inflow	0.4	5.8	2.1
Closing net debt	(56.7)	(53.4)	(57.1)
Leverage for covenant testing purposes	2.20	2.03	2.12



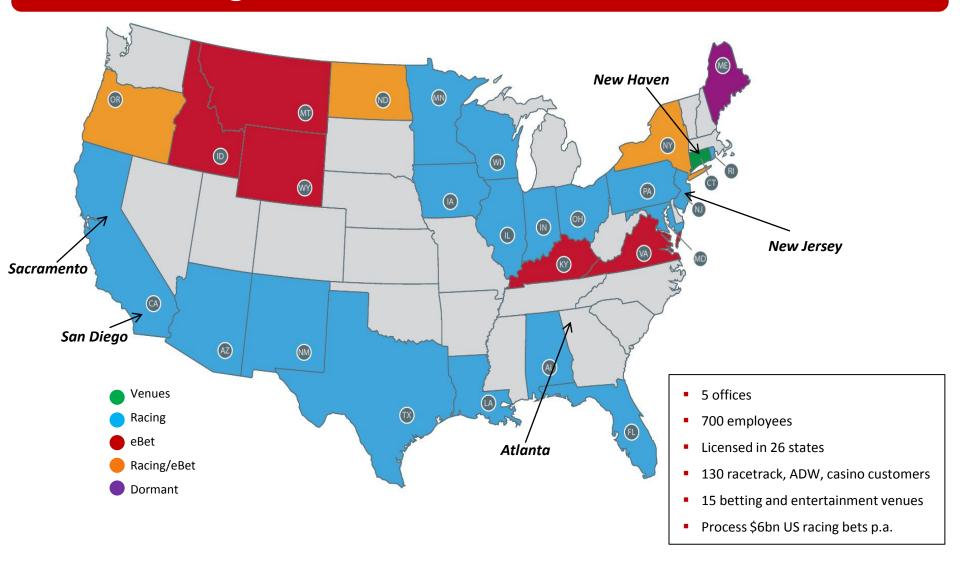
#### **VAT Update**

- Spot the Ball Vat claim determined in favour of the Group by First-tier Tax Tribunal in March
   2013
- HMRC appeal to the Upper Tribunal against this determination will be heard on 29 and 30 April
   2014
- Including simple interest claim amounts to c.£95m, HMRC to agree the quantum following outcome of Upper Tribunal hearing
- Sportech and our advisors remain confident that the Upper Tribunal will find in the Group's favour



# **Chief Executive's Review**

#### **US Positioning**



- Sportech Racing now represents 45% of the Group's H1 operational EBITDA
- Significant financial resource and management time invested since acquisition has resulted in:
  - New contract wins
  - Cost efficiencies
  - ➤ Growing interactive business
  - ➤ New sports bar venue Windsor Locks (Bradley)
  - > Regulatory enhancements Online launch in Connecticut

Sportech Racing is well positioned to capitalise on future US growth opportunities





# Technology investment – secured contract wins and extensions with major providers in the US, UK & Denmark

- Penn National Gaming 6 year contract for provision of tote services and technology to 11 racetracks, 5 off-track wagering venues plus internet and telephone services
- Danske Spil sale of Quantum tote system, online platform and 5 year operation and maintenance contract with extension options
- Sale of 1,000 terminals to the UK Tote





Danske Spil til glæde og til gavn







#### **Technology investment – delivering cost efficiencies**

- Consolidation of existing data centers to New Jersey
- Acquired new state of the art servers more powerful and cheaper to operate
- Enables rationalisation of existing Californian and German data center locations
  - ➤ Operational improvements
  - ➤ Staff savings
  - ➤ Energy savings
  - Property cost savings



Sportech

#### **Sportech Racing**

# Technology Investment – growing Interactive Products and Services (IPS)

- eBet business acquired in December 2012 leading B2B ADW solutions provider
- Performing well with integration on track, synergies being delivered
- Significant investment ongoing to develop leading Account Deposit Wagering ("ADW") and mobile platform offering



Now your guests can use their smartphone or tablet to wager ontrack or OTB

Sportech Racing presents a mobile application that

extends secure wagering

to smartphone and tablet users at your wagering

facilities





#### **Connecticut Venues**







#### **Venue Development**

- Bradley sports bar
  - Fit out commenced, completion expected in Q4
  - Significant £2.5m investment to attract younger sports orientated customers
- Refresh of our 55,000 sq ft Sports Haven venue created sports and gaming zones and an updated bar area
- Potential new site identified in southern
   Connecticut location close to the New York
   border
  - > Awaiting final regulatory approvals

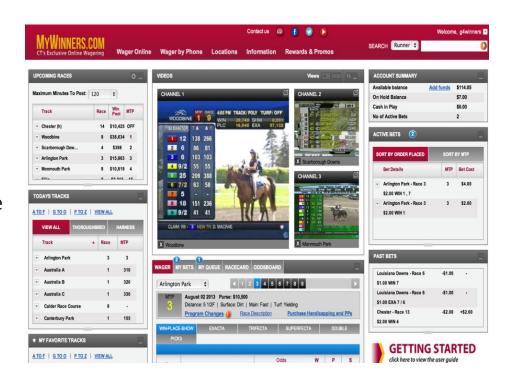






#### **Connecticut Online**

- Regulatory enhancements bring
   Connecticut's only legal online betting site
- Soft launch in June 2013
- Customer and regulatory feedback received
- Version 2.0 incorporates feedback and will be released shortly
- Marketing plans in place
- Full launch in Q4
- Cease and desist letters to current national ADW competitors to be issued







#### **Football Pools**

- Improvement in Direct customer retention to 94% (2012: 87.5%)
- Increase in spend per customer per week
- Outbound sales calling has delivered 8,000 new customers in the first half
- Pools product to be integrated into Playtech software
- £0.7m operational cost savings achieved on top of the £4m savings from 2012
- Modernisation work on the future shape of the business continues on plan

Football Pools - Customer numbers	2013 H1	2012 H1	Change
	'000	'000	'000
Collector, overseas and Zetters	92	108	(16)
Direct	250	266	(16)
Active Online and LBO players (FP.com,			
Ladbrokes.com etc)	8	20	(12)
Football Pools customers	350	394	(44)

Weekly revenue per customer	2013 H1	2012 H1	Change
(Classic Pools only)	£	£	£
Collector	2.54	2.53	0.01
Direct	2.63	2.55	0.08
Overseas	2.67	2.97	(0.30)
Weighted average	2.61	2.55	0.06

#### e-Gaming

- Disappointing performance following significant increase in marketing spend
- Growth in customer KPIs but higher than expected cost per acquisition
- Management team restructured new MD appointed
- Launch of new products; sportsbook, live casino
- Assessing optimal scale and shape of the business for the benefit of the Group

e-Gaming KPIs	2013 H1	2012 H1	Change	Change
Active players (No.)	24,346	19,582	4,764	24%
Revenue (£m)	2.8	2.6	0.2	8%
Marketing spend (£m)	2.4	0.9	1.5	167%
FTDs (No.)	18,158	10,069	8,089	80%
CPA (£)	130	87	43	49%







# **Summary**

#### **Summary**

- Continue to make progress developing the group into an international sports and gaming business
- US business remains uniquely well positioned to capitalise on future regulatory developments
- Management remain confident of successful outcome of VAT claim
- Despite the challenges facing our e-Gaming business, trading in our core activities remains inline with management expectations

Progress made against strategic objectives with continued momentum in the US





# **Appendices**

## 2013 Half Year Financial Results (continued)

2013 Half Year Financial Results (continued)	2013 H1	2012 H1	Change	2012 FY
	£m	£m	£m	£m
Adjusted** profit before tax	5.9	7.4	(1.5)	15.7
Exceptional costs	(1.0)	(1.0)	-	(2.8)
Amortisation of acquired intangibles	(3.5)	(3.0)	(0.5)	(5.9)
Other finance income/(charges)	0.6	(0.1)	0.7	(4.7)
Share of loss after tax of JV	(0.1)	(0.1)	-	(0.2)
Profit before tax	1.9	3.2	(1.3)	2.1
Taxation	(0.6)	(1.1)	0.5	(0.8)
Profit after tax	1.3	2.1	(0.8)	1.3
EPS - pence	0.7	1.1	(0.4)	0.7



<sup>\*\*</sup> Adjusted profit figures are stated before amortisation of acquired intangibles, exceptional costs, share of loss after tax of joint venture, and other finance income/(charges).

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