

# **Preliminary Results Presentation 2015**



Sportech is one of the world's leading pool betting operators and technology suppliers

### **Presentation Team**





**Roger Withers** 

Chairman



Ian Penrose

**Chief Executive** 



Mickey Kalifa

**Chief Financial Officer** 

### **Key Group Highlights**



- Results in line with expectations and balance sheet strengthened
- Demonstrated unrealised value in US assets with three-fold return on sale of iGaming assets
- Expansion into providing lottery products for professional sports teams
- Expansion of Venues strategy into California
- Investment in technology driving new international sales strong pipeline for 2016
- Football Pools moving towards stability in line with strategy
- £97m VAT refund appeal to be held in Court of Appeal on 7/8 April

### **Key Financial Highlights**



- EBITDA of £23.1m (2014: £24.0m) in line with expectations
- Balance sheet strengthened with net debt reducing by 10% (£6.1m) to £57.7m
- Statutory profit increased to £9.7m (2014: loss of £21.0m)
- Capex fell by 16% (£1.6m) to £8.4m as investment levels in previous years to upgrade technology and products reduced
- 2.2m shares owned in Canadian-listed NYX Gaming Group (share price at 31 December CAD \$2.72)

### **Key Group Highlights**



#### **Divisional Financial Overview**

- Venues impacted by the previously announced:
  - severe winter weather in Connecticut
  - o closure for refurbishment of key Jai-Alai venue
- Racing and Digital:
  - new contracts gained internationally mitigate loss of contract in California and a major Digital customer closed their racetrack
- Football Pools:
  - o trading in line with strategic plan
- Bank covenants:
  - o operating comfortably within covenant test ratios

### **Chief Financial Officer's Review**

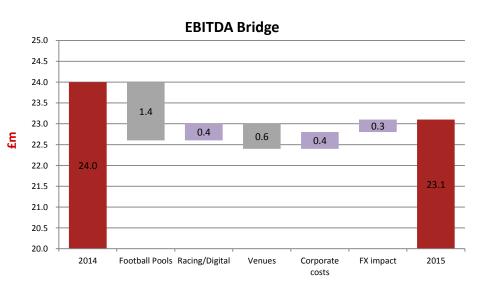




## **Preliminary Results 2015**



		Reported	
	2015	2014	Change
	£m	£m	£m
Revenue	100.2	104.1 (3)	(3.9)
EBITDA <sup>(1)</sup>	23.1	24.0 (4	(0.9)
Depreciation and amortisation	(7.6)	(6.2)	(1.4)
Share option expense	(0.5)	(0.6)	0.1
Net bank interest	(3.2)	(2.8)	(0.4)
Adjusted <sup>(2)</sup> profit before tax	11.8	14.4	(2.6)
Taxation of adjusted profit	(2.8)	(3.2)	0.4
Adjusted <sup>(2)</sup> profit after tax	9.0	11.2	(2.2)
Adjusted EPS - pence	4.4	5.5	(1.1)
(LPS)/EPS – pence	3.3	(10.4)	13.7



<sup>1)</sup> EBITDA is stated before exceptional items, share option expense and impairment of assets.

<sup>2)</sup> Adjusted profit figures are stated before amortisation of acquired intangibles, impairment of assets, exceptional items, share of loss after tax and impairment of joint ventures, and other finance income.

<sup>3) 2014</sup> Revenue £106.4m at constant currency

<sup>(4) 2014</sup> EBITDA £24.3m at constant currency

# **Preliminary Results 2015**



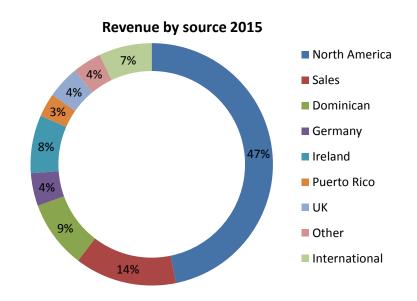
	2015	2014	Change
	£m	£m	£m
Adjusted profit before tax (1)	11.8	14.4	(2.6)
Exceptional costs	(2.6)	(2.3)	(0.3)
Exceptional income	8.1	-	8.1
Amortisation of acquired intangibles	(1.2)	(4.1)	2.9
Impairment of assets	(6.1)	(28.1)	22.0
Other finance income	0.6	0.3	0.3
Share of loss after tax and impairment of joint ventures and	(0.9)	(0.2)	(0.7)
associates	(0.3)	(0.2)	(0.7)
(Loss)/profit before tax	9.7	(20.0)	29.7
Taxation	(3.0)	(1.3)	(1.7)
	,	· ,	·
Profit/(loss) after tax	6.7	(21.3)	28.0
EPS/(LPS) – pence	3.3	(10.4)	

<sup>(1)</sup> Adjusted profit figures are before amortisation of acquired intangibles, impairment of assets, exceptional items, share of loss after tax and impairment of joint ventures, and other finance income.

## **Sportech Racing and Digital**



				Reported
	2015	2014	Change	2014
	£m	£m	£m	£m
Tote services	27.3	27.8	(0.5)	26.6
Equipment sales	4.8	3.4	1.4	4.2
Digital	2.5	4.0	(1.5)	3.7
FX impact	-	(0.7)	0.7	_
Total revenue	34.6	34.5	0.1	34.5
Payroll	(12.7)	(13.1)	0.4	(12.7)
Other costs	(13.3)	(13.9)	0.5	(13.7)
FX impact	-	0.6	(0.6)	-
EBITDA	8.6	8.1	0.4	8.1

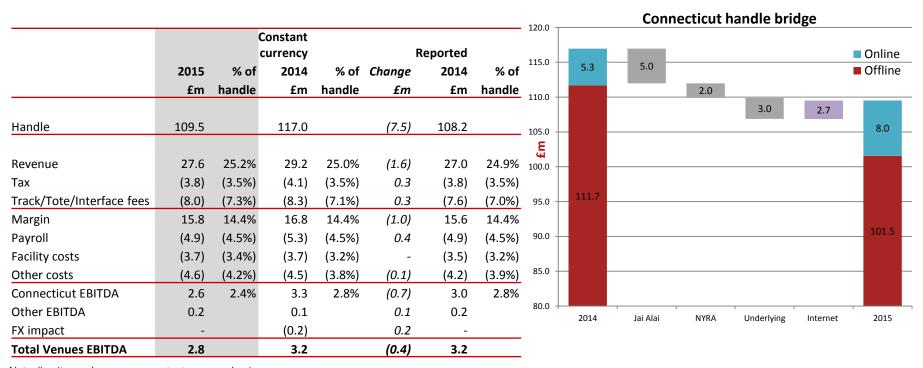


Note: line items shown on a constant currency basis

- Tote services revenues slightly behind prior year at constant currency
- Equipment sales include £2.4m revenues from Totepool contract
- 2015 Digital revenues impacted by loss of two customers as highlighted in H1, but now recovering
- Overall costs reduced, including restructuring of Digital management and savings in US racing

### **Sportech Venues**





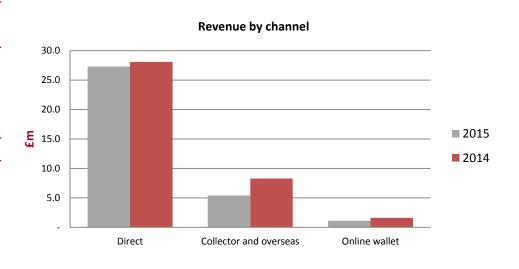
Note: line items shown on a constant currency basis

- Handle decline of £7.5m due primarily to temporary Jai-Alai venue closure (£5m) and extreme weather affecting racing (£2m – eg Aqueduct, 17 cancellations in 2015 vs 7 in 2014)
- Internet handle up 50% to £8.0m (2014: £5.3m)
- F&B revenues at BV's sports bar of £1.5m with EBITDA of break-even
- Payroll savings following headcount reductions

### **The Football Pools**



	2015	2014	Change
	£m	£m	£m
Revenue			
Subscription	27.3	28.1	(0.8)
Collector and overseas	5.4	8.3	(2.9)
Online	1.1	1.6	(0.5)
Football Pools revenue	33.8	38.0	(4.2)
Sales-related costs	(6.3)	(7.8)	1.5
Overheads:			
- Staff costs	(5.0)	(5.5)	0.5
- Marketing	(1.9)	(2.2)	0.3
- Entry printing	(0.9)	(1.0)	0.1
- Other overheads	(4.5)	(4.9)	0.4
EBITDA	15.2	16.6	(1.4)



- · Subscription revenues approaching stability
- Continued tight cost control driving staff cost and overhead savings
- Business modernisation plan nearing completion
  - > Online revenues decreased following impact of platform migration; performing well in 2016
  - > Collector revenues showing expected decline
  - ➤ Anticipated exceptional costs of up to £3m in 2016

## **Capital Expenditure**

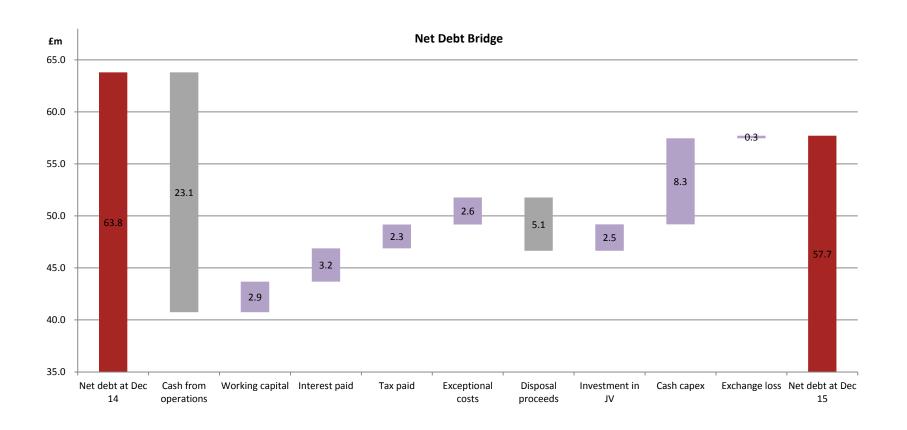


	2015	2014	Change
	£m	£m	£m
Sportech Racing and Digital	4.5	5.7	(1.2)
Sportech Venues	1.1	1.3	(0.2)
Football Pools	2.5	3.0	(0.5)
Corporate costs	0.3	-	0.3
	8.4	10.0	(1.6)

- Continued investment in technology across the Group
- Racing and Digital includes £1.6m investment in Digital Link/G4 online development
- Football Pools includes ongoing systems modernisation and online website development

## **Cash Flow Summary**

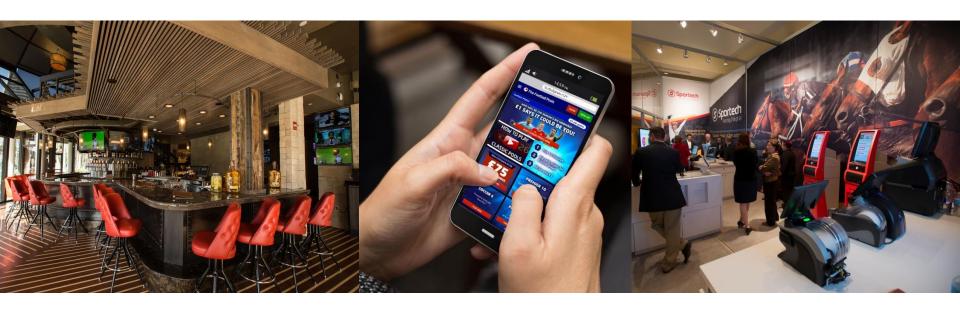




• Net Debt/EBITDA leverage covenant for testing purposes is 2.50x against a bank covenant of 3.00x

### **Chief Executive's Review**





### **Sportech Racing and Digital**



- Past investment in technology and the opening of an office in Asia, has led to new contracts secured in both North America and Asia for online and on-track
- Disposed of SNG, our iGaming joint venture in New Jersey.
   Invested £2.1m and generated £8.1m pre-tax profit
- Rapid expansion of lottery technology into professional sports; customer number increased from 7 to 32 since acquisition. Firstly online raffle following new legislation in Colorado last week
- Technology provided by the Group's existing joint venture with Playwin, is now live and operational in India
- Consolidated our operations centre in Germany into New Jersey in January 2016 to improve efficiencies







## **Sportech Racing and Digital - Contracts**



### **Contracts update:**

- Existing contract update: Totepool (UK Tote) Successful implementation of Betfred systems in time for Royal Ascot. Ongoing maintenance contract in place
- New contracts:
  - Penn National Gaming now providing a full suite of racetrack, G4 and Digital Link products
  - Hawthorne, Lonestar Park and Remington Park
  - Asia Royal Sabah Turf Club of Malaysia, and Sports Network Limited, reseller to racetracks in Vietnam
- Withdrawal from loss-making German Tote contract
- Orderly closure of Tote operations in California





### **Sportech Racing and Digital - Bump 50:50**



















Rapids











Montreal Canadiens

Colorado Coyotes Avalanche

Dallas Stars

Chicago Montreal Fire Impact

Fc Dallas





Chicago

Bulls









Dallas











Detroit

Lions



Denver

Nuggets

Mavericks

Remparts



Bloomington Thunder (USCHL)





























Homestead



Phoenix



Montreal Allouettes CFL

Rutgers University

Université Laval

ChicagoLand Speedway





Michigan International International Speedway Speedway





Canadian Grand Prix F1



De Quebec



2015 Spring Training Arizona

2015 Rogers Cup

ROGERS



### **Sportech Venues Strategy**



### **Current Position**

#### Connecticut

- Betting only legal on horseracing, greyhound racing and Jai Alai
- 15 venues and telephone betting
- Internet betting in its infancy

#### California

- Legal betting only on horses and greyhounds
- First venue opened in San Diego on 28 January 2016
- Sportech holds licence to develop ten venues in Southern California

### **Future Potential**

- Expansion to at least 18 venues, online and mobile, telephone betting
- Betting on all sports as regulation permits
- Working closely with regulators
- Potential to participate in slots initiative

Strategy unpinned by exclusive in perpetuity licence to operate in the State of Connecticut

- Approval in place to build next venue under the Striders brand at Norco
- Further sites for development under review
- Creation of a unique estate of sports bars and betting venues under the Striders brand

Strategy underpinned by the opportunity to increase the number of betting venues in California

### **Sportech Venues**



#### Connecticut

- Flagship facility in Bradley made contribution of \$1.0m before central costs, with food and beverage (in Bobby V's) improved to break even (and up over 30% in 2016 to date against 2015)
- Internet betting ("ADW") in early stages handle up 50%
- Demolition completed on proposed new \$7m site in Stamford all approvals received
- Progressing initial work around planning for a further venue
- Appointed CBRE to market surplus property assets in New Haven to raise capital sufficient to fund majority of build out strategy
- Third casino/slots potential opportunity in Connecticut being progressed





### **Sportech Venues**



#### California

- The first of our sports bar, restaurant and betting venues officially launched on 28 January 2016 – sole betting venue in San Diego
- Venue developed as part of a joint venture with local operators,
   Silky Sullivan's Group
- 8,200 sq ft venue, located opposite Convention Centre and near
   Padres ballpark investment for Sportech of \$2m

#### **Netherlands**

 Exclusive OTBs, point-of-sale terminal estate and online betting on horseracing produced a solid performance – ongoing discussions regarding regulatory plans





### The Football Pools



- Increase in weekly spend per subscription customer of 2.4% offsetting some of the reduction in customer numbers - 60% now playing by direct debit
- Total 18,000 new customers (2014: 23,000) acquired in period with 52% to digital channels (2014: 39%)
- Expected decline in Collector customers continues, now representing only 11% of total customers in March 2016
- Core subscription channel showed slight revenue decline of 3% - £26.1m (2014: £27.0m)
- Continued focus on cost efficiency
- New digital developments driving online growth in 2016 off a low base - Pools app submitted to Apple Store this week

	Customer Numbers		Weekly revenue per customer	
Football Pools	2015	2014	2015	2014
	000s	000s	£	£
Direct	221	240	2.95	2.88
Collector	35	43	2.54	2.54
Overseas	4	3	2.73	2.97
	260	286	2.89	2.81





### **VAT Reclaim Update**



- Claim is for £97m and is based on whether or not Spot the Ball is "a game of chance"
- The Group won the case at the First-tier Tribunal in March 2013
- Upper Tier Tribunal ruled in favour of HMRC in September 2014
- Court of Appeal hearing date of Nov 2015 postponed due to lack of judicial availability
- Court of Appeal hearing date set for 7/8 April 2016

### **Summary and Outlook**



- Important stage in our development, with our US business making good progress, and the Football Pools arriving at its inflection point
- Investments in US Digital, food and beverage, Bump and India, beginning to gather momentum
- US strategic and regulatory positioning continues to provide exciting growth opportunities
- We will investigate any proposals that recognise the value of the inherent potential of our business
- We have started the year well and for the first two months of 2016, are trading in line with expectations

### **Contact Details and Appendix**



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### **Overview**









Servicing	B2B	B2C	B2C
Description	<ul> <li>Supplier of tote equipment, services and software on-track, online and mobile</li> <li>Licensed in 28 US States</li> <li>Racetrack, ADW, casino customers across the US:         <ul> <li>44 casinos</li> <li>125 racetracks</li> <li>29 ADWs</li> </ul> </li> <li>Includes Bump 50:50</li> <li>Includes 39.2% stake in DraftDay</li> </ul>	<ul> <li>Exclusive operator of betting on racing in venues and online across Connecticut and the Netherlands</li> <li>Winners, MyWinners and Runnerz brands</li> <li>San Diego venue opened under brand name "Striders"</li> </ul>	Operator of pools betting predominantly through subscription and online channels
Locations	US (Atlanta, New Jersey), UK, Ireland	US (Connecticut, California), Netherlands	UK, operational centre in Liverpool
Customers	Worldwide	US (CT and CA) and Netherlands	Predominantly UK
2015 Revenue (% group)	£34.6m (34%)	£32.7m (33%)	£33.8m (33%)

# **2015 Cash Flow Summary**



	2015	2014	Change
	£m		£m
EBITDA	23.1	24.0	(0.9)
Working capital outflow	(2.9)	(3.6)	0.7
Net exceptional costs	(2.3)	(2.3)	-
Capex	(8.3)	(10.0)	1.7
Interest paid	(3.2)	(3.0)	(0.2)
Taxation	(2.3)	(1.3)	(1.0)
Investment in joint ventures	(2.5)	(1.9)	(0.6)
Disposal of joint venture investments	5.1	-	5.1
Acquisition of subsidiaries, including payment of deferred consideration	-	(0.9)	0.9
Refinancing costs	(0.3)	(1.4)	1.1
Exchange translation	(0.3)	(1.4)	(0.3)
Movement in net debt	6.1	(0.4)	6.5

### **Sportech Key Facts**



### Sportech:

- Specialises in pool betting products, systems and services
- Currently processes \$13bn bets annually
- Is licensed in 28 US States, with customers in over 30 States\*
- Has customers in over 30 countries across six continents worldwide including:

Continent	Where are Sportech's customers?
Europe	UK, Channel Islands, Ireland, Spain, Netherlands, Denmark, Finland, Cyprus, Malta, Germany, Austria, Sweden, France, Turkey
North America	US, Canada, Mexico, Dominican Republic, Panama, Puerto Rico, St.Kitts, Barbados, Trinidad, United States Virgin Islands
South America	Peru, Chile, Argentina
Asia	South Korea, India, Malaysia and Vietnam
Africa	Mauritius, South Africa
Oceania	Australia

<sup>\*</sup> We can operate legally in some States that do not require us to hold a licence

## **Sportech Venues - Connecticut**



