

### Sportech PLC Board

Introduction
Financial Summary

Operating Review

Regulatory Outlook

Richard McGuire
Non-Executive Chairman

Andrew Gaughan

Chief Executive Officer

Richard Cooper

Non-Executive Director

Giles Vardey

Non-Executive Director



## 2017 Key Developments

- Return of £75m to shareholders
- Repaid over £60m of debt
- Completion of Football Pools sale
- Opened prestigious venue in Stamford, Connecticut
- Corporate restructuring and cost saving program introduced
- Comprehensive review of accounting and reporting
- Well positioned for US Sports Betting opportunity

#### **Richard McGuire**

Non-Executive Chairman



## 2017 Hurdles

- Formal Sale Process
- Corporate Costs
- Strategic Review
- Stamford
- International Aspirations
  - India
  - Norco
  - San Diego
  - Non-Core Assets
- Contractual





## Financial Summary

## Index of Financial Summary Slides

Schedule	Slide Number
Financial Summary	6
Revenue Components	7
Revenue to EBITDA	8
EBITDA to (L) /PBT	9
Discontinued Activities	10
(L)/PBT to Loss for year	11
Cashflow	12
Balance Sheet	13
Balance Sheet Bridge	14

#### **Richard Cooper**

Non-Executive Director



## Financial Summary

Share option charges includes the non-cash accelerated charge (as calculated under IFRS2) for departing executives.

Spot the Ball ongoing litigation settled in 2016.

	2017 £millions	2016 £millions
Revenue	66.3	64.8
Adjusted EBITDA	6.7	8.5
D&A	(4.6)	(6.8)
Spot the Ball	0.8	91.0
Other Exceptional items and impairments	(20.1)	(27.4)
Share option charges	(4.4)	0.1
EBIT	(21.6)	65.4
Adjusted PBT from continuing operations	1.5	0.7



## Revenue Components

	2017 £millions	2016 £millions
Racing and Digital – service revenue	32.9	29.3
Racing and Digital – sales revenue	1.4	5.9
Bump 50:50 – revenue	1.2	0.8
Total Racing and Digital	35.5	36.0
Venues – wagering revenue	27.6	27.0
Venues – F&B Stamford	1.5	-
Venues – F&B other	2.5	2.6
Total Venues	31.6	29.6
Total (net of inter-divisional elimination)	66.3	64.8

# Revenue to adjusted EBITDA

Staff costs are net of £3m capitalised software.

Other costs include a provision for £0.8m of bad debts.

	2017 £millions	2016 £millions
Revenues	66.3	64.8
Cost of sales	(18.6)	(19.7)
Marketing & distributions	(2.1)	(2.1)
Contribution	45.6	43.0
- margin	68.8%	66.4%
Staff costs	(25.5)	(23.4)
Property costs	(5.5)	(4.6)
Other costs	(7.9)	(6.5)
Total "adjusted" costs	(38.9)	(34.5)
ADJUSTED EBITDA	6.7	8.5
MEMO: ADJUSTED PROFIT BEFORE TAX (from continuing operations)	1.5	0.7



## EBITDA to (L) /PBT

Share option charges include £3.8m of accelerated non-cash charges for departing executives.

Impairments are £12m for Venues and £0.8m for California.

	2017 £millions	2016 £millions
EBITDA	6.7	8.5
Spot the Ball	0.8	90.9
Restructuring costs	(2.3)	(0.5)
California provisions	(2.7)	(0.2)
Other "cash" exceptional items	(0.6)	(4.7)
Share option charges	(4.4)	0.1
D&A	(4.6)	(6.8)
Impairments	(12.9)	(21.2)
Loss on NYX shares	(1.6)	(0.7)
EBIT	(21.6)	65.4
JV results	(1.5)	(1.2)
Finance	0.0	(0.5)
(L)/PBT – continuing operations	(23.1)	63.6





Sportech Racing BV had revenue of £6m, EBITDA of £0.4m and PAT of £0.2m.

The cash contribution from the Pools was £79.4m in the year.

Football Pools 1 Jan 2017 to 26 June 2017	2017 £millions	2016 £millions
EBITDA	5.7	15.0
D&A	(0.5)	(2.0)
Exceptional items / impairments	0.9	(46.0)
Pre-tax	6.1	(33.0)
Tax	0.7	(0.7)
PAT	6.8	(33.7)
Consideration (net)	83.0	-
Costs of sale	(3.2)	-
Less: Book value of goodwill	(81.8)	-
Less: tax on sale	(6.5)	-
Book result on sale	(8.5)	-
Net result from Football Pools	(1.7)	-





## (L)/PBT to Loss for year

	2017 £millions	2016 £millions
(L)/PBT – continuing operations	(23.1)	65.4
Discontinued activities – Pools + Holland	(1.5)	(33.6)
JV results	(1.5)	(1.3)
Finance charges	0.0	(0.5)
Taxation	0.2	(16.9)
Loss after tax	(24.4)	13.1
Basic EPS from continuing operations	(12.0)p	22.6p

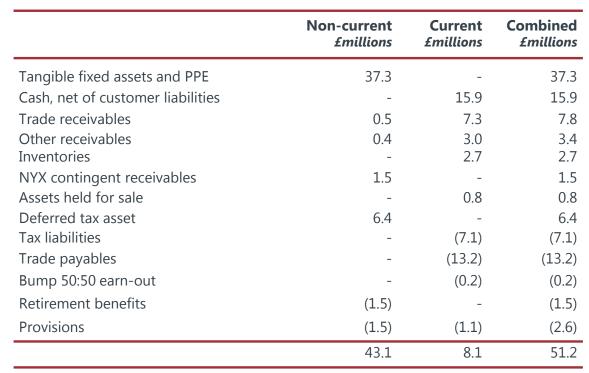
## Cashflow

The total capex on the leasehold premises Bobby V's in Stamford across 2016 and 2017 was £7.7m.

		£millions
EBITDA		6.7
Less:	Capitalised software Bobby V's capex Other capex Restructuring & other exceptionals Working capital and other SBT tax and deal fees	(3.0) (5.2) (2.6) (2.6) (4.4) (15.9)
Add:	Net cash from Football Pools NYX share sale	79.5 2.3
Less: retu	ırn of capital	(75.0)
Net cash	flows in year	(20.2)
Opening	cash	36.5
Closing o	cash	16.3
Less: Cas	h at Sportech Racing BV (held for sale)	(0.4)
Cash exc	luding customer balances	15.9











## Balance Sheet Bridge

£millions	
Net assets at 31 December 2016	148.8
Loss for the period	(24.4)
Offsetting equity items*	6.8
Foreign exchange movements	(4.9)
Movement in defined benefit pension obligation	(0.1)
Return of capital to shareholders – tranche 1, March 2017	(21.2)
Return of capital to shareholders – tranche 2, December 2017	(53.8)
Net assets at 31 December 2017	51.2

<sup>\*</sup> offsetting equity items include share option charges and brought forward losses on NYX shares

## Operating Review

Andrew Gaughan
Chief Executive
Officer



## Operating Review





- Growth in global commingling Europe, Asia, North America
- 25 new Bump 50:50 contracts signed in 2017
- Secured legislation to expand number of venues in Connecticut
- Opened destination venue, Bobby V's Stamford
- Sports Betting progression for both Connecticut venues and US B2B business
- Significant progress on legislation in Connecticut ADW Bill to curtail out of state operators

## Operational Businesses

### Summary Financials

	Racing and Digital	Venues
	£millions	£millions
Service Revenue	34.1	27.6
F&B Sales Revenue		4.0
Contract Sales	1.4	-
Total revenue	35.5	31.6
Contribution	30.4	15.5
Contribution Margin	85.7%	49%
Adjusted operating expenses	(22.7)	(14.0)
EBITDA	7.7	1.5
Capitalised Software	3.0	-





## Racing and Digital

Summary Financials

	2017	2016 Reported
	£000	£000
Sales revenue	1,389	5,789
Service revenue	34,080	30,248
Total revenue	35,469	36,037
Contribution	30,381	28,977
Contribution Margin	85.7%	80.4%
Adjusted operating expenses	(22,673)	(19,600)
Adjusted EBITDA	7,708	9,377
Internal software capitalised	3,026	3,022
Purchase of other intangibles	865	113
Purchase of PPE	1,281	2,885
Total capex in year	5,172	6,020

## Racing and Digital

## Operational Overview

The largest international provider of pari-mutuel systems and services, Sportech Racing and Digital provide the software, hardware, and services that facilitate pari-mutuel betting for a global customer base of licensed operators.

- Long term sustained earnings growth and value creation emanating from technology and business investments
- Key technology advances in the core Quantum<sup>™</sup> System software realised
- Global Commingling business grew significantly
- Quantum<sup>™</sup> System pools and bet types expanded
- Global footprint strengthened

 Rolled out key updates to our digital platforms – G4 websites and Digital Link® Mobile

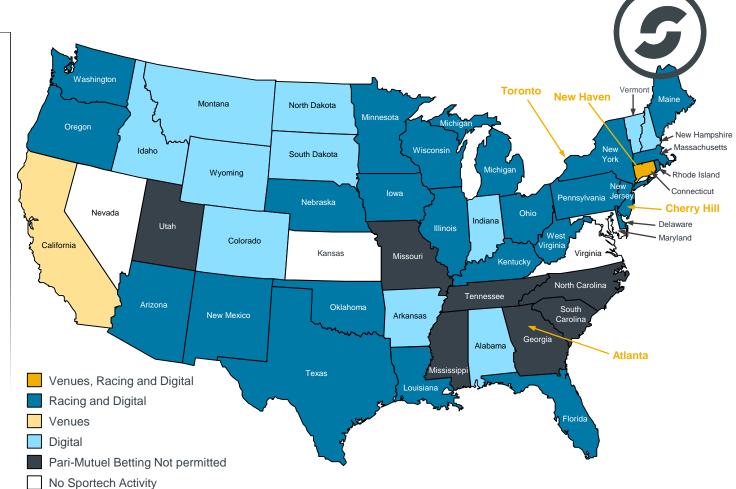
298
Customers

37 Countries 37 US States



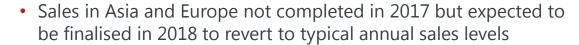
### North American Racing Related Operations

- 4 offices
- Presence in 37 U.S. States
- Licensed in 26 U.S. states and Canada<sup>1</sup>
- 90 racetrack, ADW, casino customers
- 110 Commingling contracts
  - Licence not required in all states Sources: Sportech management



## Racing and Digital





- Continued growth in commingling contracts with new agreements signed in 2018 to-date
  - · Norsk Rikstoto of Norway signed
  - OPAP of Greece signed
  - Betfred network into Singapore Turf Club pending Betfred direct contract
- Continued expansion of digital platforms distribution with new customers and contract extensions in 2018 to-date
  - Parx® Racing (Major Philadelphia area racino)
  - Camarero Racetrack (exclusive horseracing operator in Puerto Rico)
  - Saratoga Harness Raceway (Saratoga Hotel and Casino)
- Positioning to act quickly and decisively on sports betting B2B services should PASPA be repealed



#### Sportech PLC

### Well positioned for B2B Sports Betting

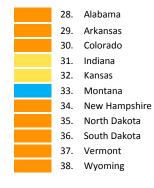
Summary of activity by state with sports betting legislation status

### States with Sportech Tote Customers and/or Venues:



Texas
 Washington
 West Virginia
 Wisconsin

#### States with Sportech Digital Activity Only:



### States with No Sportech Presence and/or No Pari-Mutuel Betting and/or No Casinos:









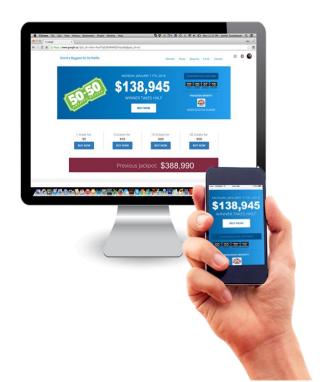
## Racing and Digital





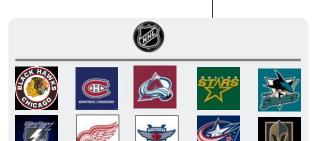
- Signed 25 new clients in 2017
- Generated a US-record \$276k jackpot at the 2018 NHL® All-Star game in Tampa
- Produced total jackpots of almost \$11m in 2017
- Launched online and mobile channels
- 2018 Continue the multi-year growth strategy that generated 40% revenue growth from 2016 to 2017





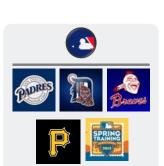






















## Venues



## MyWinners.com



















### Venues

2016 2017 **Reported** £000 £000 1,417 F&B - Stamford 2,561 2,609 F&B – Other 4,032 F&B - Total 2,609 27,574 27,050 Wagering revenue 31,606 29,659 **Total revenues** Contribution 15,482 14,405 48.6% 49.0% Contribution margin (13,985)(11,957)Adjusted operating expenses 1,497 2,448 **Adjusted EBITDA** 5,238 2,451 PPE - Stamford PPE - Other 370 **511** 5,608 2,962 **PPE – Total** 

Summary Financials

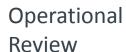
## Connecticut Venues

Operates all legal betting on horseracing, greyhound racing, and jai alai under an exclusive and perpetual licence for retail, telephone, internet and mobile channels.



## Connecticut Venues

- Opened 25,000 sq ft destination venue, Bobby V's Stamford
- Successfully lobbied the Connecticut General Assembly for permission to open an additional six venues, over and above the 18 already permitted, for a total of 24
  - Additional bricks-and-mortar venues will support expansion and diversification into sports betting, if and when permitted
- Achieved 11% increase in 2017 in online and mobile handle versus prior year
- Extended key Managed Venue contracts
  - Mohegan Sun Casino in Connecticut
  - Two racebooks in Louisiana and the Caribbean





## Connecticut Venues

- Reviewing various aggressive and proactive growth initiatives for wagering and food & beverage
  - Initiating new group sales and F&B management strategy
  - Deploying mobile betting via Sportech's Digital Link®
- Taking a much more aggressive stance with regard to promotion and marketing of digital channels
- Positioning to act quickly and decisively on sports betting invenue and online should PASPA be repealed







## Regulatory Overview

Andrew Gaughan
Chief Executive
Officer



## Regulatory Initiatives

- Connecticut ADW (Senate Bill 276)
  - Designed to curtail out of state operators from accepting Connecticut wagers
  - Ultimately resulting in increased in-state handle
- Proactive Campaign on Sports
   Wagering in Connecticut (including House Bill 5307 and Senate Bill 540)
  - Targeted lobbying and digital marketing campaign
  - Testimony before General Assembly committees and key legislators
- GDPR compliance initiative
  - Company-wide initiative to comply with new European Union standards across global company operations







## Guidance

### **Richard Cooper**

Non-Executive Director





## Guidance

PPE	£1m to	£1.5m
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Capitalisation	of intangible assets	£2.5 to £3.5m
	<i>3</i>	

Corporate tax payments up to £2.5m

Accelerated US pension payments £0.6m



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